



LEGAL ACTION WORLDWIDE (LAW) Geneva

**Report of the independent auditor
to the General Meeting
on the financial statements 2025**



Report of the independent auditor to the General Meeting of LEGAL ACTION WORLDWIDE (LAW), Geneva

Opinion

We have audited the consolidated financial statements of LEGAL ACTION WORLDWIDE (LAW) (the Association), which comprise the consolidated balance sheet as at 31 December 2025, and the consolidated income statement, the consolidated cash flow statement and the consolidated statement of changes in restricted funds and general funds for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements give a true and fair view of the consolidated financial position of the Association as at 31 December 2025 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Swiss GAAP FER and comply with the requirements of article 962a CO.

Basis for opinion

We conducted our audit in accordance with article 962a para. 3 CO and Swiss Standards on Auditing (SA-CH). Our responsibilities under those provisions and standards are further described in the 'Auditor's responsibilities for the audit of the financial statements' section of our report. We are independent of the Company in accordance with the provisions of Swiss law and the requirements of the Swiss audit profession, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

The Association Board is responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's reports thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

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Association Board's responsibilities for the consolidated financial statements

The Association Board is responsible for the preparation of consolidated financial statements, that give a true and fair view in accordance with Swiss GAAP FER and the provisions of Swiss law, and for such internal control as the Association Board determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Association Board is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Association Board either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Swiss law and SA-CH will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Swiss law and SA-CH, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made.
- Conclude on the appropriateness of the Association Board's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



We communicate with the Association Board or its relevant committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

PricewaterhouseCoopers SA

Marc Secretan
Licensed audit expert

Sébastien Tries

Genève, 19 June 2026

Enclosure:

- Financial statements (consolidated balance sheet, consolidated income statement, consolidated cash flow statement, consolidated statement of changes in restricted funds and general funds, and notes)

Legal Action Worldwide

Geneva, Switzerland

Consolidated annual financial
statements for the year ended
31 December 2025

Consolidated financial statements for the year ended 31 December 2025

Consolidated Income Statement

INCOME	Note	2025 USD	2024 USD
Donations received	3.1	2'294'658	855'228
<i>of which restricted</i>		2'294'658	855'228
Contributions from public authorities	3.1	8'037'914	8'963'641
Other income		69'444	9'105
TOTAL INCOME		10'402'016	9'827'974
EXPENDITURE	3.2		
Salaries		(3'952'551)	(3'787'227)
Travel		(632'891)	(608'500)
Premises expenses		(316'349)	(296'302)
Office expenses		(254'928)	(175'172)
Professional and consultant fees		(3'716'907)	(2'685'582)
Workshop and training		(162'822)	(229'675)
Other expenses		(25'049)	-
TOTAL EXPENDITURE		(9'061'497)	(7'782'458)
OPERATING RESULT		1'340'519	2'045'515
FINANCIAL RESULT	3.3	100'586	(88'405)
EXTRAORDINARY RESULT	3.4	(2'295)	473
RESULT BEFORE CHANGE IN FUND CAPITAL		1'438'811	1'957'584
Change in fund capital		(652'787)	(1'724'894)
ANNUAL RESULT		786'024	232'690

Consolidated financial statements for the year ended 31 December 2025

Consolidated Balance Sheet

ASSETS	Note	<u>2025</u> USD	<u>2024</u> USD
Current assets			
Cash and cash equivalents	3.5	5'124'557	3'312'374
Other short-term receivables		335'994	354'106
Accounts receivables	3.6	552'413	768'831
Prepaid expenses		23'243	25'669
		<u>6'036'207</u>	<u>4'460'980</u>
Non-current assets			
Financial assets	3.8	52'614	46'361
TOTAL ASSETS		<u>6'088'821</u>	<u>4'507'341</u>
FUNDS AND LIABILITIES			
Current liabilities			
Trade payables and other liabilities	3.7	18'743	71'571
Accrued expenses		948'760	589'117
Restricted funds		<u>3'899'417</u>	<u>3'410'776</u>
		<u>4'866'920</u>	<u>4'071'464</u>
Funds			
Capital fund		435'877	203'188
Result of the current year		<u>786'024</u>	<u>232'690</u>
Total funds		<u>1'221'901</u>	<u>435'877</u>
TOTAL FUNDS AND LIABILITIES		<u>6'088'821</u>	<u>4'507'341</u>

Consolidated Cash Flow Statement

	<u>2025</u> USD	<u>2024</u> USD
OPERATING ACTIVITIES		
Annual result	786'024	232'690
Change in fund capital	652'787	1'724'894
Grant revaluation and closing impact	52'273	(15'601)
Operating result before working capital changes	1'491'084	1'941'983
(Increase)/decrease in other receivables and prepaids	20'537	(307'857)
(Decrease)/Increase in trade payables and other liabilities	(52'829)	(794)
(Decrease)/Increase in accrued expenses	359'643	(20'724)
Net cash used in operating activities	1'818'436	1'612'608
INVESTING ACTIVITIES		
Investment in financial assets	(6'253)	(9'418)
Net cash generated from investing activities	(6'253)	(9'418)
NET (DECREASE) IN CASH AND CASH EQUIVALENTS	1'812'183	1'603'190
Balance at beginning of the year	3'312'374	1'709'184
CASH AND CASH EQUIVALENTS AT END OF THE YEAR	<u>5'124'557</u>	<u>3'312'374</u>

Consolidated financial statements for the year ended 31 December 2025

Consolidated Statement of changes in Restricted Funds and General Funds

2025 in USD	Balance 01.01.2025	Allocations	Internal transfers	Appropriation	Total Change	Revaluation	Total 31.12.2025	Restricted funds 31.12.2025	Grants receivable 31.12.2025
Fund capital									
Restricted funds	2'535'158	10'332'572	0	9'573'367	759'205	52'273	3'346'637	3'899'049	-552'413
Action contre la faim	19'135	563'109		211'006	352'103	16'534	387'772	387'772	
Australian Department of Foreign Affairs and Trade	0	305'087		300'331	4'757	162	4'918	39'779	-34'861
Canada	-55'518	289'556		137'988	151'568	-1'089	94'960	94'960	
City of Geneva	0	65'914		67'886	-1'972	1'972	0		
Clooney Foundation		15'000		15'000	0	0	0		
Dutch MoFA	-8'341	52'670		36'321	16'349	-8'008	0		
Education Cannot Wait (UN)	200'000	0		122'083	-122'083	0	77'917	77'917	
European Union	905'951	2'927'563		2'468'496	459'067	92'732	1'457'749	1'567'605	-109'856
Foundation for Rights of Disadvantaged Populations		3'000		5'000	-2'000	0	-2'000		-2'000
French Ministry of Foreign Affairs	164'570	0		116'837	-116'837	-47'733	0		
German Foreign Office	5'877	0		0	0	-5'877	0		
International Organization for Migration	0	0		0	0	0	0		
Norway MoFA	403'077	362'721		540'465	-177'743	46'092	271'426	271'426	
Oak Foundation	-233'293	531'490		250'748	280'742	0	47'449	47'449	
Private donor	37'693	13'807		34'459	-20'652	-3'684	13'357	13'357	
Swiss Federation of Development and Cooperation (SDC)	0	0		0	0	0	0		
Swiss Solidarity Office of the High Commissioner for Human Rights (UN)	272'512	1'121'215		614'596	506'619	-39'183	739'947	808'370	-68'422
UNPD	4'926	39'536		41'624	-2'087	37	2'875	2'875	
US State Department	818'570	4'034'404		4'606'661	-572'258	319	246'632	583'905	-337'273
Women's Fund Asia		7'500		3'865	3'635	0	3'635	3'635	
Unrestricted funds	106'786	0	0	106'418	-106'418	0	368	368	0
Open Society Foundation	106'786	0		106'418	-106'418	0	368	368	
Total fund capital	2'641'944	10'332'572	0	9'679'785	652'787	52'273	3'347'005	3'899'417	-552'413
Organisation capital									
Free Capital	435'877	786'024			786'024		1'221'901		
Total organisation capital	435'877	786'024	0	0	786'024		1'221'901		

Consolidated financial statements for the year ended 31 December 2025

2024 in USD	Balance 01.01.2024	Allocations	Internal transfers	Appropriation	Total Change	Revaluation	Total 31.12.2024	Restricted funds 31.12.2024	Grants receivable 31.12.2024
Fund capital									
Restricted funds	612'651	9'818'868	0	7'880'761	1'938'108	-15'601	2'535'158	3'303'990	-768'831
Action contre la faim	-139	140'337		120'265	20'073	-798	19'135	19'135	
Australian Department of Foreign Affairs and Trade	191'393	352'747		542'104	-189'357	-2'036	0		
Canada	-97'386	439'629		407'195	32'433	9'435	-55'518		-55'518
Dutch MoFA	235'288	208'683		478'893	-270'210	26'581	-8'341		-8'341
Education Cannot Wait (UN)	0	200'000		0	200'000	0	200'000	200'000	
European Union	515'943	2'195'288		1'789'887	405'400	-15'393	905'951	1'377'629	-471'679
French Ministry of Foreign Affairs	514'409	0		332'420	-332'420	-17'418	164'570	164'570	
German Foreign Office	0	273'286		267'163	6'123	-246	5'877	5'877	
International Organization for Migration	-10'797	49'915		37'201	12'714	-1'917	0		
Norway MoFA	189'262	824'000		576'116	247'884	-34'069	403'077	403'077	
Oak Foundation	-178'734	100'000		154'560	-54'560	0	-233'293		-233'293
Private donor	11'055	28'864		1'732	27'133	-495	37'693	37'693	
Swiss Federation of Development and Cooperation (SDC)	50'664	69'349		123'071	-53'721	3'057	0		
Swiss Solidarity	0	255'094		0	255'094	17'418	272'512	272'512	
Office of the High Commissioner for Human Rights (UN)	32'527	0		32'666	-32'666	139	0		
UNPD	0	81'018		76'233	4'784	142	4'926	4'926	
US State Department	-840'834	4'600'659		2'941'255	1'659'404	0	818'570	818'570	
Unrestricted funds	320'000	0	0	213'214	-213'214	0	106'786	106'786	0
Open Society Foundation	320'000	0		213'214	-213'214	0	106'786	106'786	
Total fund capital	932'651	9'818'868	0	8'093'974	1'724'894	-15'601	2'641'944	3'410'776	-768'831
Organisation capital									
Free Capital	203'187	232'690			232'690		435'877		
Total organisation capital	203'187	232'690	0	0	232'690		435'877		

Consolidated financial statements for the year ended 31 December 2025**Notes to the financial statements****General information**

LEGAL ACTION WORLDWIDE ("LAW") is an association located in Geneva, Switzerland.

LAW provides innovative and creative legal options to vulnerable people who have suffered human rights violations and abuses in fragile and conflict-affected states, enabling them to access justice and reparation. Particular emphasis is placed on LAW's overarching theme of gender equality. Actions undertaken enable individuals and communities to use the law as an engine for change, find practical legal solutions and empower vulnerable people to hold perpetrators accountable and promote primacy law. They aim to change behaviour, promote policies and legislation, deter future violations and contribute to the establishment of the rule of law.

1 Summary of significant accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below.

1.1 Accounting principles

LAW presents its annual accounts in accordance with the Swiss GAAP RPC standards (respect of the conceptual framework, fundamental RPCs and other Swiss GAAP RPCs, (including Swiss GAAP RPC 21) and provide a true and fair view of the financial position and financial results of the organization.

They comply with the articles of association and the applicable provisions of the Civil Code (article 69a) and of the Swiss Code Of Obligations.

Information required by Swiss GAAP FER 21 on the performance of the association, and not disclosed in the financial report, is included in the performance report.

The financial statements and notes have been prepared using historical cost principles and are presented in US Dollars.
The income statement is presented using the classification of expenses by nature.

1.2 Foreign currency translation**(a) Functional and presentation currency**

Items included in the financial statements were measured using the currency of the primary economic environment in which the association operates ('the functional currency'), which is US Dollar ("USD"). The presentation currency is USD.

(b) Transactions and balances

Foreign currency transactions are translated into the functional currency using monthly exchange rates prevailing at the dates of the transaction. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement.
Balances in foreign currency are revalued using the exchange rates prevailing at the dates of closing.

Consolidated financial statements for the year ended 31 December 2025**2 Principles of valuation****2.1 Cash and cash equivalents**

Cash and cash equivalents include cash, balances in bank accounts, and short-term time deposits with a residual term of less than three months. They are valued at their nominal value.

2.2 Trade payables and other liabilities

Trade payables and other liabilities are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities.

Trade payables and other liabilities are stated at their nominal values.

2.3 Accrued expenses

Accrued expenses are expenses payable related to the current period, which will only be paid in the following period. These concern services that have been acquired in the ordinary course of business from suppliers. Accrued expenses are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities.

Accrued expenses are stated at their nominal values.

2.4 Employee benefits

Wages, salaries, social contributions, paid annual leave, sick leave and other benefits are paid or accrued undiscounted in the year in which the associated services are rendered by employees of the association.

LAW is a member of a collective occupational pension that fully insures the risks with an Insurance Company. This pension scheme is financed by employer and employee contributions.

2.5 Exceptional items

Exceptional items are disclosed separately in the financial statements where it is necessary to do so to provide further understanding of the financial performance. They are material items of income or expense that have been shown separately due to the significance of their nature or amount.

2.6 Revenue recognition

Revenue is recognised when the services are rendered, if the amounts can be measured reliably and if it is probable that the association will receive future economic benefits.

The main revenue streams of the association are donations and grants for specific projects.

Grants and Donations received for restricted projects are recognised as an income when expenses are incurred. If they are not used or partially used during the financial year, the unused amounts are recorded in restricted funds. When used in subsequent years, the restricted funds are reduced accordingly. These movements are captured by the variation of restricted funds in the income statement.

2.7 Leasing

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight-line basis over the period of the lease.

2.8 Consolidation**(a) Consolidated companies**

The Consolidated Financial Statements include the annual accounts of LAW as well as the group entities in which the company directly or indirectly holds more than 50 % of the voting rights or where LAW has a controlling influence over the financial and business policy of an entity by contractual agreement (control principle). The consolidated entities are listed in the Notes to the Consolidated Financial Statements (note 3.7).

(b) Consolidation method

Capital has been consolidated using the purchase method. Assets and liabilities as well as expenses and income of the fully consolidated companies are included in their entirety.

Inter-company transactions, balances, income and expenses on transactions between group entities are eliminated. Profits and losses resulting from inter-company transactions that are recognized in assets are also eliminated. Accounting policies of entities have been changed where necessary to ensure consistency with the policies adopted by the group.

(c) Changes to the scope of consolidation

No change to the controlling interests in 2025.

Consolidated financial statements for the year ended 31 December 2025

Notes

3.1 Income

The income detail is presented in the following table :

Income	2025	2024
Donations :	2'294'658	855'228
Action Contre la Faim	563'109	140'337
Clooney Foundation	15'000	-
Education Cannot Wait (UN)	-	200'000
Foundation for Rights of Disadvantaged Populations	3'000	0
International Organization for Migration	-	49'915
Oak Foundation	531'490	100'000
Office of the High Commissioner for Human Rights (UN)	-	-
Open Society Foundation	-	-
Private donor	13'807	28'864
Swiss Solidarity	1'121'215	255'094
UNFVT	-	-
UNDP	39'536	81'018
Women's Fund Asia	7'500	-
Contributions from public authorities :	8'037'914	8'963'641
Australian Department of Foreign Affairs and Trade	305'087	352'747
Canada	289'556	439'629
Canton of Geneva	65'914	-
Dutch MoFA	52'670	208'683
European Union	2'927'563	2'195'288
German Foreign Office	-	273'286
Norway MoFA	362'721	824'000
Swiss Federation of Development and Cooperation (SDC)	-	69'349
US State Department	4'034'404	4'600'659
Total	10'332'572	9'818'868

3.2 Expenses

Expenses by nature are composed as follows:

Project expenses: The costs of projects include all direct and indirect project-related costs as well as coordination costs incurred at headquarters for these projects.

Administration expenses: The costs incurred at headquarters for general administration. This includes the Executive Management, Corporate Communications, Information Technology Management, Human Resources Management and non-project related expenses.

The split by nature of expenses is detailed in the following table:

Expenses	2025	2024
Project	(8'947'115)	(7'566'954)
Administrative	(114'382)	(215'504)
Total	(9'061'497)	(7'782'458)

In current course of business, the expenses are booked in accounting with an analytical code when they relate to projects. The entries not allocated are administrative ones.

Consolidated financial statements for the year ended 31 December 2025**3.3 Financial result**

The financial result is mainly composed of financial income (realised and unrealised gain on grant revaluation) and financial expenses (realised and unrealised loss on grant revaluation, bank charges, etc.)

The split between financial income and financial expenses is detailed in the following table:

Financial result	<u>2025</u>	<u>2024</u>
Financial income	259'845	139'618
Financial expenses	(159'258)	(228'022)
Total	100'586	(88'405)

3.4 Extraordinary result

In 2025, the Group recognized an exceptional loss for USD 2'295 for minor exceptional items linked to prior year activity.

In 2024, the Group recognized an exceptional profit for USD 473 for minor exceptional items linked to prior year activity.

3.5 Cash and cash equivalents

Cash and cash equivalents detail is presented in the following table:

Cash and cash equivalents	<u>2025</u>	<u>2024</u>
Petty Cash	40'332	18'536
Bank	5'084'225	3'293'838
Total	5'124'557	3'312'374

3.6 Account receivables

Account receivables are exclusively composed of money to be received from the donor. Some donors pay a part of the grant in advance and the balance once they agree on both the final technical and financial reports submitted. Some other donors transfer money based on expenses reports sent at some defined frequencies (quarterly for example). The amount of receivables as of 31.12.2025 reaches USD 552'413 (USD 768'831 in 2024).

3.7 Trade payables and other liabilities

The split between Trade payables and other short-term liabilities is presented in the below table:

Trade payables and other liabilities	<u>2025</u>	<u>2024</u>
Trade payables	4'270	3'389
Other liabilities	14'472	68'183
Total	18'743	71'571

Consolidated financial statements for the year ended 31 December 2025**3.8 Pledged assets**

The rent in the various locations where the Group operates are guaranteed by a deposit with banks for USD 52'614 (2024: USD 46'361).

3.9 Pension Fund

The liability against the pension fund in Switzerland was nil at the end of December 2025 and nil in 2024.

3.10 Benefits to the Executive Committee and to the Management

In 2025 and in 2024, the Members of the Executive Committee received no benefits. The necessary costs for travelling and subsistence incurred in the course of their mandate are reimbursed on an effective basis.

As permitted by Swiss GAAP FER 21, benefits paid to management are not disclosed.

3.11 Personnel

In 2025 the Group employed less than 250 full-time equivalent employees (less than 250 in 2024).

3.12 Transactions with related parties

There are no transactions with related parties as of 31.12.2025.

3.13 Lease commitments

LAW entered into operational lease and rental agreements. The future payment commitments are:

Rent in USD	Kenya	Sri-Lanka	Bangladesh	Switzerland	Lebanon	Kyiv	New York
0 to 1 year	23'447	8'191	28'546	97'545	18'000	11'400	53'760
1 to 5 year	-	-	-	-	-	-	-
Beyond 5	-	-	-	-	-	-	-
Total	23'447	8'191	28'546	97'545	18'000	11'400	53'760

Consolidated financial statements for the year ended 31 December 2025**3.14 Consolidated entities**

Name	Legal form	Domicile	Control
Legal Action Worldwide	Association	Geneva, CHE	100%
Stichting Legal Action Worldwide	Foundation	The Hague, NL	100%
Legal Action Worldwide Limited	Limited company by guarantee	London, UK	100%
Legal Action Lebanon	Non-Governmental Organisation	Beirut, Lebanon	100%